Al-First Product Management

Redefining How We Build Products

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Al-First Product Management



All is no longer an add-on; it is becoming the core driver of product strategy.



We are entering a world where products behave like learning systems, not static software.



This talk explores how Product Leaders can shift mindsets, methods, and organizational capabilities to build AI-first products

Why Al-First, Why Now

The global inflection point:

- Al capabilities (reasoning, vision, language) have reached *near human-level* in many domains.
- GenAl adoption exploded—e.g., ChatGPT hit 100M users in 2 months.

The business mandate:

- 85% of enterprises call GenAI "critical or important" over the next 24 months.
- Gartner: By 2028, AI-first firms will outperform peers by 25% on business outcomes.

The readiness gap:

- Only ~1/3 of companies are investing meaningfully in AI today.
- This creates a massive opportunity for Product Leaders to set the direction.

What AI-First Really Means (Myths vs Reality)

Al-First ≠ adding Al features

- Not "AI sprinkled on top."
- Not replacing every workflow with AI.
- Not experimenting in isolated pockets.

AI-First = redesigning the product around intelligence

- All is the default lens for solving user problems.
- Products continuously learn, adapt, and optimize based on real-world usage.
- Ask upfront: "How can Al transform this experience?"

Key distinction:

• AI-First ≠ AI-Always — use AI where it drives superior outcomes, not everywhere.

Evolution of Product Thinking

Stage	What It Looks Like
Traditional	Human intuition defines features; static rules
Data-Driven	Decisions informed by analytics, but still deterministic
Al-Augmented	ML enhances parts of the workflow (e.g., recommendations)
Al-First	Al becomes the foundation—systems are adaptive, learning, personalized

The New Product Manager Mindset

PMs move from designing artifacts to designing systems that evolve.

Traditional PM	AI-First PM
Define Requirements	Define problems with cognitive friction
Ship features	Ship intelligence & learning loops
Measures adoption	Measure correctness, quality, impact, time saved
Static UX workflows	Adaptive, assistive UX
Human-driven insights	AI-scaled insights, experimentation and decisioning

Move from Al-Aware to Al-First

PMs should evolve from AI-Aware → AI-Enhanced → AI-Enabled → AI-First.



Al Aware - Teams and leaders understand the power and limitations of Al. Awareness builds trust, fosters ethical use, and prepares orgs to adapt responsibly



Al Enhanced - Elevate existing processes with Al to make them faster, sharper, and more impactful without disrupting what already works.



AI Enabled - Design solutions seamlessly integrating AI into the workflow, powering smarter decisions and automation while keeping humans in control.



Al First - Build with Al at the core - as the very foundation of products and strategies. Thinking starts with: How can Al fundamentally transform this experience?

Al-First

AI-Enabled

Al-Enhanced

Al-Aware

Core AI-First Product Principles

1. Problem-first, not feature-first:

• Frame problems around cognitive friction, not UI gaps.

2. Intelligent, adaptive experiences

• Design systems that learn from user behavior—"learning products, not static products."

3. Outcomes > features

• Success = correctness, usefulness, time saved, autonomy—not clicks or screens.

4. Data + models as product assets

• Treat data quality, labeling, telemetry, and feedback loops as part of product DNA.

5. Human + AI Collaboration

Balance agency, safety, oversight and automation.

How AI changes the Product Lifecycle

Discovery:

- Al mines user conversations, sentiment, unmet needs at scale.
- PMs move from manual research → automated, multi-agent insights. (e.g., Grain AI, Perplexity, Notion AI)

Design:

- Storyboarding AI user flows (before → after).
- Prompt-driven wireframes and prototypes reduce cycles (Figma AI, Galileo AI).

Build:

- PRDs include prompting logic, hallucination handling, fallback flows, guardrails.
- PMs collaborate deeply with ML/AI engineers; think in iterations, not releases.

Delivery & Improvement:

- Al features require continuous evaluation → correctness rate, workflow completion, time saved.
- Real-time learning loops matter more than feature launches.

Al-First Opportunity Mapping

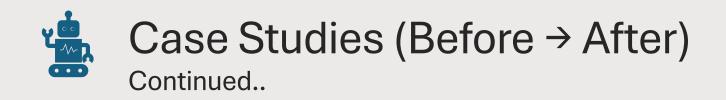
How to identify Al-first opportunities:

- 1. Where users do repetitive cognitive tasks
- Summarizing, searching, toggling between data sources.
- 2. Where there is friction, complexity, or decision fatigue
- Prioritization, analysis, multi-step decisions.
- 3. Outcomes > Where personalization matters
- Success = correctness, usefulness, time saved, autonomy—not clicks or screens.
- 4. Data + models as product assets
- Treat data quality, labeling, telemetry, and feedback loops as part of product DNA.
- 5. Human + AI Collaboration
- Balance agency, safety, oversight and automation.



Case 1: Supply Chain Transformation

- Old (Al on tasks):
 - Demand forecasting, logistics optimization → siloed improvements.
- Al-First (Agentic system):
 - Predicts demand
 - Adjusts procurement
 - Reprices SKUs
 - Manages routing
 - Books carriers
 - Detects anomalies
 - Self-corrects deviations
- Outcome: An autonomous, self-balancing supply chain beyond human capacity.



Case 2: Hiring & Talent Acquisition

- Old (AI on tasks):
 - Resume screening
 - Scheduling assistance
- Al-First (Agentic hiring pipeline):
 - Defines job requirements
 - Sources candidates
 - Screens + engages them
 - Conducts adaptive skill assessments
 - Produces ranked recommendations
- Outcome: The entire hiring funnel becomes outcome-driven and AI-led.

What Leaders must do next

1. Create an Al-First North Star

Define what a "10x smarter product" looks like.

2. Build Organization-Wide AI Literacy

Move teams from AI-Aware → AI-Enhanced → AI-Enabled → AI-First.

3. Invest in Data + Infrastructure Foundations

Data pipelines, feedback loops, telemetry, evaluation frameworks.

4. Overcome structural blockers

- Legacy systems
- Skill gaps
- Weak governance
- Fragmented data
- No cross-functional AI operating model

5. Shift culture toward continuous learning

• Al-first products learn every day—so teams must, too.

Closing thoughts & Call-to-Action

Next 12-24 months will define which companies lead in the AI era.

- Start with one mission-critical workflow and redesign it Al-first.
- Treat data, models and feedback loops as strategic assets.
- Empower PMs to operate with AI as a teammate, not a tool.
- Build products that adapt, evolve and improve continuously.

Final message:

AI-first is not about building AI features. It's about building a new kind of product.

Helpful Resource:

Book: **Building Al-Powered Products** by Dr. Mariyl Nika